

Town of Enfield Goals

January 23, 2008

Goal: Develop new revenue streams to offset the cost of providing services

Examples

- Surplus Auction
- Pay-For-Use Model – WPC
- Landfill Fees
- Social Services Dept. Fees – Self Supporting
- Review Sell Off – Town Properties
- Investigate Grant Funding Sources
 - State/Fed Grants
 - Energy Savings
 - T-Ville Renewal
- State & Federal Lobbying & Legislative Efforts

Goal: Develop and implement strategy for the Higgins Building that will make it a positive asset for the Town of Enfield.

- Stabilize in 2008
- Determine Use (Public vs Private)
 - Public Plan to Referendum 2008
 - Private – Plan to Sell

Goal: Develop short and long-range strategy for Town facilities

Town Facilities

➤ Immediate Needs

- HVAC, Pearl Street Library, 2008
- Parks
- Building Security

➤ Long Term (Long Range Plan)

- Community Center / Swimming Pool / Library
- Regional Public Safety

Goal: Develop and implement Town-wide comprehensive technology. Use strategy to enhance services and meet the needs of operation.

Short Term by 2010

➤ Update Communications System

- Radio System EPD
- Town-wide Communications
 - EMS, Schools, BOE, Fire, etc.

➤ Replace Town Financial System

- Payroll / HRIS

➤ Develop Info Tech Plan

- Tracking of Application and Permit

Goal: Develop and implement economic development strategy that creates a positive environment for growth of the Town's commercial and industrial sectors.

➤ Industrial, Businesses, Recreational

- Gateway Train Station
- Route 5
- CT River Park Area

Goal: Develop strategy that will provide for greater opportunities for affordable owner-occupied housing.

Goal: Develop a recreation and open space plan that preserves community's natural resources and provides for greater recreational opportunities for our citizens.

- Scantic River Park
- Suffield Hike and Bike Trail
- Community Health and Wellness Programs
- Community Center
- Regional Sports Complex

Goal: Implement and enhance the Thompsonville Revitalization Strategy to achieve a sustainable and livable community.

- Open Market
- Parking
- Train Station
- Higgins
- Strand

Goal: Create a customer-centric Town Hall operation that provides a positive and cost-effective experience for residents and businesses.

- Design a “One-stop” Development Service Center
 - Forms, Guidelines Online
- Limited Evening Hours for Town Hall Services
- Use WWW and TV-16 to Deliver Info and Facilitate Services
 - Internal and External Users
- Define Customer Service Performance Criteria. Measure and Act upon Results

Goal: Complete a comprehensive review of Public Works Operations to create higher operational efficiencies and performance and provide for a greater in-house ability to complete necessary projects.

- TO (Table of Org)
- Capital Planning
- Recycling
- In-House Services (Engineering, etc.)
- Town Vehicle Replacement Program / Fleet Management

Goal: Develop and implement a budgeting process that assures resources are available to meet the funding requirements of necessary services within the constraints of available resources.

- Zero-Based Budget
- 2-Year Plan Dept/ Council
- Performance Based Budget
- Lower Competitive Bid Amount